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Cultivating Our Culture

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Language. Literacy. Lifeways.



Celebrating 200 Years of Sequoyah's Cherokee Syllabary

CHEROKEE NATION FY2021 POPULAR ANNUAL FINANCIAL REPORT FOR FISCAL YEAR ENDED SEPTEMBER 30, 2021



Dear Cherokee Nation Citizen,

It is our privilege to present Cherokee Nation's Popular Annual Financial Report for fiscal year ended September 30, 2021 (FY2021). This report is part of our continued effort at government accountability, transparency and keeping you, the Cherokee citizens better informed. You will find brief descriptive information about the Cherokee Nation, its service departments and programs in a manner that is easy to read and understand.

The financial information presented in this report is derived from the Cherokee Nation's Fiscal Year 2021 Annual Comprehensive Financial Report (ACFR), but presented here in a summarized format. The ACFR is prepared in conformance with generally accepted accounting principles (GAAP) and includes financial statements audited by an independent accounting firm. To learn about the Cherokee Nation's financial position and operating activities in more detail, please visit www.cherokee.org to view the FY2021 Annual Comprehensive Financial Report.

The financial statements included in this report reflect only the Cherokee Nation government operations, and are presented in an unaudited, non-GAAP format. For your convenience, contact information for Cherokee Nation's component units can be found on page 14.

We recognize and appreciate the dedicated staff in Financial Resources for the countless hours involved in the preparation of this report.

It is an honor to serve the Cherokee people, thank you for your interest in this report.

Wado.



PRINCIPAL CHIEF
Chuck Hoskin Jr.



DEPUTY CHIEF
Bryan Warner



TREASURER
Janees Taylor

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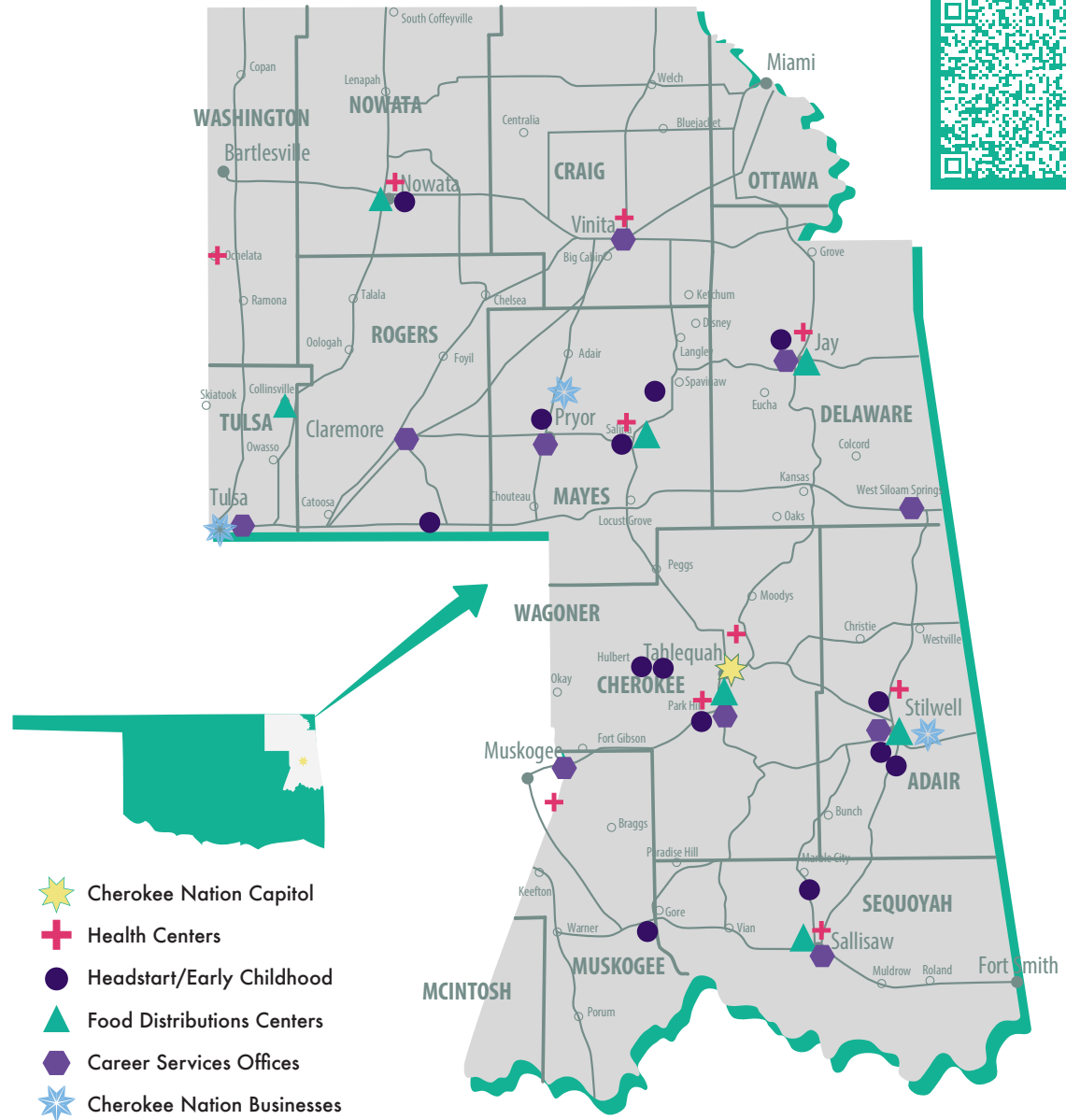
The Cherokee Nation is a sovereign Indian Nation. Upon settling in Indian Territory (present day Oklahoma) after the Indian Removal Act, the Cherokee people established a new government in what is now the city of Tahlequah, Oklahoma. A constitution was adopted in September of 1839, 68 years prior to Oklahoma's statehood.

Today, the Cherokee Nation is the largest tribe in the United States with more than 400,000 citizens worldwide. More than 137,000 Cherokee Nation citizens reside within the 14-county tribal reservation area that covers most of northeastern Oklahoma.

The services we provide include health and human services, education, employment, housing, economic and infrastructure development and environmental protection.

With more than 11,400 employees, Cherokee Nation and its subsidiaries are one of the largest employers in northeastern Oklahoma. The tribe has a more than \$2.17 billion impact on the Oklahoma economy.

SCAN TO SEE
RESERVATION MAP



Assets

Cash and cash equivalents	\$	3,106,900,000
Investments		18,250,000
Accounts receivable, net		44,001,000
Due from Component Units*		25,004,000
Inventories		14,915,000
Notes receivable		1,364,000
Other current assets		14,655,000
Restricted cash, cash equivalents and investments		4,410,000
Long-term notes receivable		10,984,000
Other assets		33,000
Equity interests in Component Units*		1,166,096,000
Capital assets, non depreciable		64,188,000
Capital assets, depreciable, net		439,706,000
TOTAL ASSETS		4,910,506,000

Deferred Outflow of Resources

TOTAL DEFERRED OUTFLOW OF RESOURCES		3,180,000
--	--	------------------

Liabilities

Accounts payable		24,889,000
Accrued liabilities		50,180,000
Other current liabilities		13,069,000
Unearned revenue		2,342,355,000
Notes payable and long-term debt		146,181,000
Capital leases		1,223,000
Compensated absences		11,750,000
Derivative instrument - rate swap		3,180,000
Other noncurrent liabilities		6,756,000
TOTAL LIABILITIES		2,599,583,000

Net Position

Net investment in capital assets		350,991,000
Restricted		1,684,546,000
Unrestricted		278,566,000
TOTAL NET POSITION		\$2,314,103,000



Revenues

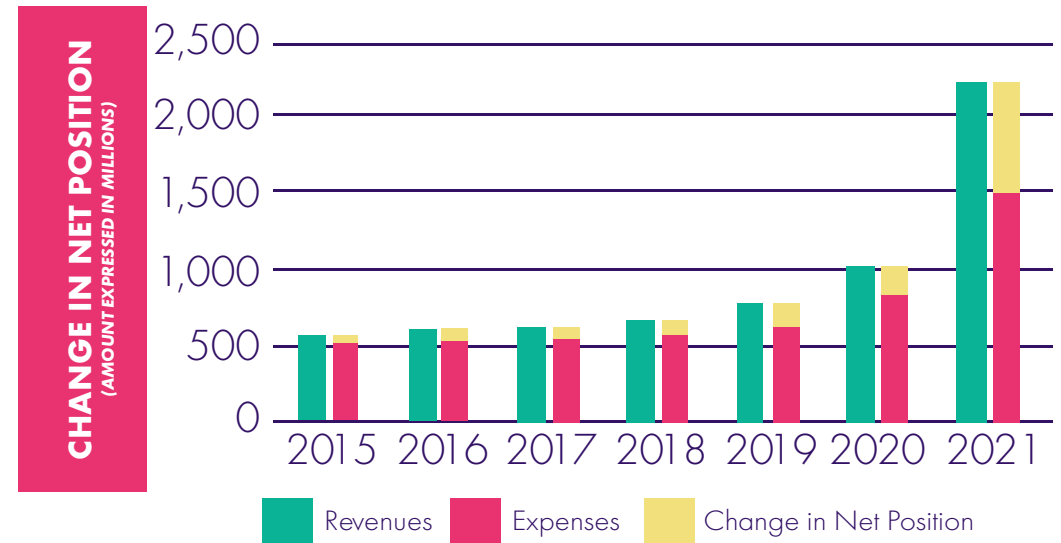


Expenses



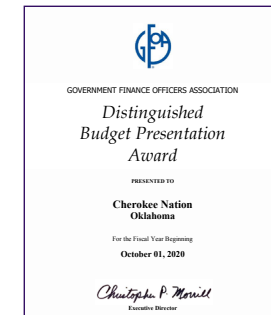
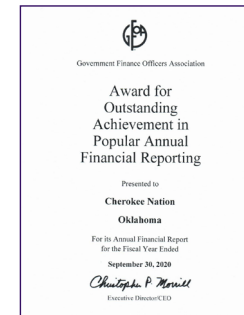
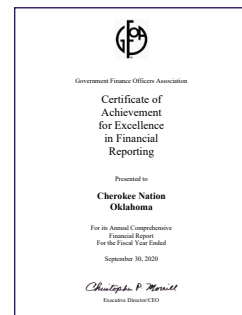
Change in Net Position

Net position is the value of the tribe's assets and deferred outflow of resources less its liabilities. At the end of the FY2021, our net position increased to \$2.31b. Of this total amount, \$278.6m are unrestricted funds that may be used by the tribal government for programs and services.









Award-winning financials

Certificate of Achievement for Excellence in Financial Reporting (2001-2020)
 Outstanding Achievement in Popular Annual Financial Reporting (2012-2020)
 Distinguished Budget Presentation Award (2015-2021)

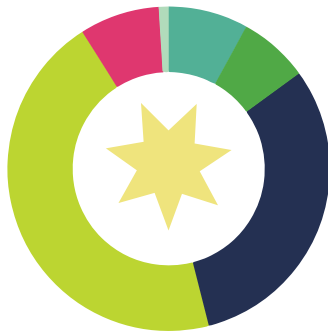








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Where the Money Comes From



-  Operating Grants & Donations: 65%
-  Charges For Services & Other: 22%
-  Dividends: 9%
-  Taxes: 2%
-  Capital Grants & Contributions: 1%
-  Unrestricted Grants & Contributions: 1%

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Where the Money Goes



-  Human Services: 45%
-  Health Services: 31%
-  Tribal Government: 8%
-  Community Services: 8%
-  Education Services: 7%
-  Interest on Long-Term Debt: 1%

Revenues

General Revenues:

		TOTAL
Motor fuel tax	\$	10,455,000
Motor vehicle tax		20,677,000
Tobacco tax		14,681,000
Sales tax		2,303,000
Unrestricted grants and contributions		13,742,000
Unrestricted investment earnings		877,000
Dividends from component units*		186,182,000
Miscellaneous revenue		5,040,000
Transfers		

TOTAL GENERAL REVENUES

253,957,000

Program Revenues:

Charges for services	475,298,000
Operating grants and contributions	1,423,092,000
Capital grants and contributions	19,298,000

TOTAL PROGRAM REVENUES

1,917,688,000

TOTAL REVENUES

2,171,645,000

Expenses

Governmental Activities:

Tribal government	119,501,000
Health Services	464,384,000
Education Services	106,330,000
Human Services	665,648,000
Community Services	121,106,000
Interest on long-term debt	4,456,000
Change in Equity Component Units	20,788,000

TOTAL GOVERNMENTAL ACTIVITIES

1,481,425,000

TOTAL BUSINESS-TYPE ACTIVITIES

2,991,000

TOTAL EXPENSES

1,484,416,000

CHANGE IN NET POSITION

687,229,000

NET POSITION, BEGINNING

1,626,874,000

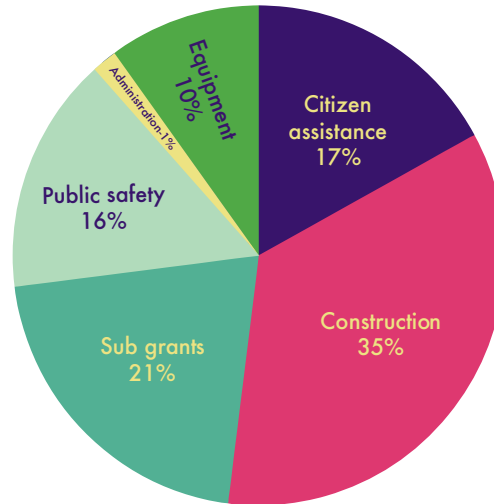
NET POSITION, ENDING

\$2,314,103,000

*Dividends received from Component Units. Amounts do not reflect financial information relating to the Component Units.

CARES ACT

The Cherokee Nation received \$410.9m through the CARES Act enacted in March 2020. Although the Department of Treasury allowed us to obligate the funds until December 31, 2021, this report reflects spending from Oct. 1, 2020 – Sept. 30, 2021 to reflect the Cherokee Nation's fiscal year.



CONSTRUCTION \$62,104,991

Public schools	2,019,097
Contact tracing facility	2,240,395
Community clubs/parks	2,561,398
Virtual media center	3,220,466
Health centers	5,345,147
Meat processing plant	7,666,687
Food distribution centers	8,227,988
Cherokee Nation social distancing	9,097,043
PPE manufacturing plant	21,726,770

SUB GRANTS \$37,391,048

Backpack program	87,887
Boys & Girls Clubs	226,839
Community waterlines	1,204,264
Safe housing	1,581,878
Community grants	1,671,552
Public schools	3,499,817
Cherokee Nation Component Units	29,118,811

CITIZEN ASSISTANCE \$31,346,171

Burial assistance	180,574
Children's clothing	273,650
Vocational assistance	562,634
Food distribution	698,584
Scholarships	1,386,966
Participants' pay	3,372,932
Virtual learning	4,061,635
Safe housing	4,994,637
Elders safety and utilities	6,007,239
Emergency assistance	9,807,320

EQUIPMENT \$18,535,661

EPA equipment	195,585
Vocational training vehicles	162,373
Meat processing	165,343
Office equipment	268,097
Health care	823,037
PPE manufacturing	1,599,120
Telework/virtual learning	15,322,106

ADMINISTRATION \$800,944

Reservational travel	125,434
Office expense	167,244
Accounting/auditing	508,266

PUBLIC SAFETY \$28,848,797

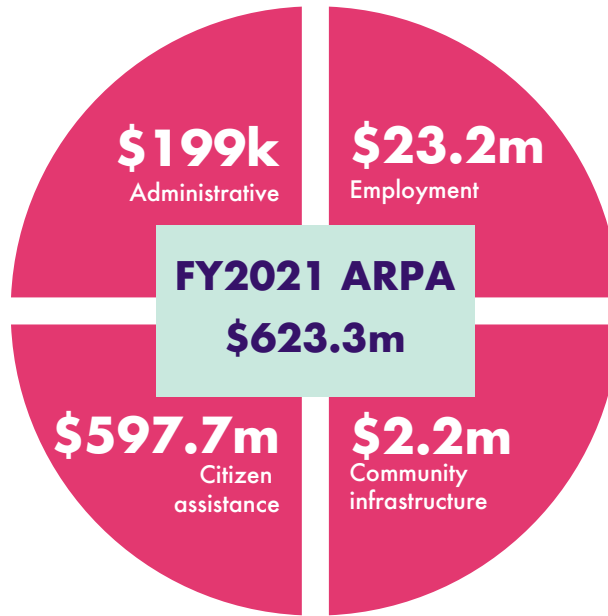
PPE	296,136
Cleaning/sanitizing	526,296
Hunting and fishing land	4,392,815
Building/surface testing	6,609,289
Hazard pay and fringe	17,024,261

ARPA

The Cherokee Nation was awarded \$1.996b through the American Rescue Plan Act enacted in March 2021. Department of Treasury has allowed for four years to spend the funds. This report reflects only spending from October 1, 2020 through Sept. 30, 2021 to reflect the Cherokee Nation's 2021 fiscal year.



Through our COVID-19 plan, the tribe distributed fresh food to tens of thousands of Cherokees, prioritizing our elders, Cherokee speakers, disabled and those with chronic health conditions. Cherokee Nation also helped students develop remote learning plans to help keep our communities as safe as possible. Our public health tracing team monitored more than 400 active COVID cases on a daily basis which provided safety to our people and communities. From health care to food security to safe workplaces, Cherokee Nation has been a national leader on pandemic response.



CITIZEN ASSISTANCE \$597,734,442

Burial assistance	53,760
Adult education/vo tech	1,081,495
Children's school clothing	6,049,800
Emergency housing repairs	8,995,000
Citizens individual payments	581,554,387

COMMUNITY INFRASTRUCTURE \$2,237,543

Food distribution centers	156,479
Health centers	241,173
Vocational training center	733,000
Community broadband/wifi	1,106,891



PANDEMIC RESPONSE

154,823

COVID TESTS ADMINISTERED

79,316

COVID VACCINATIONS ADMINISTERED

369

CITIZENS ASSISTED IN ACQUIRING EMPLOYMENT

600

SMALL BUSINESSES ASSISTED WITH COVID-19 PROGRAMS

COMMUNITY

Strong communities are important to the Cherokee people. Cherokee Nation contributes resources to our communities to ensure they remain strong and prosperous.



ROADS

The Roads program provides safe roads and easier access for Native families and communities. In FY2021, Cherokee Nation utilized \$19.9m to repair or construct 87.65 miles of roads and bridges.

SMALL BUSINESS ASSISTANCE CENTER

SBAC encourages entrepreneurship services for Cherokee citizens. The tribe distributed \$2.9m in commercial loans during FY2021 to 33 small businesses creating or maintaining 92 full-time jobs.

COMMUNITY WATERLINES

In FY2021, \$7.8m went toward 17.07 miles of waterlines to improve the quality of life for families and communities by providing safe water supplies.

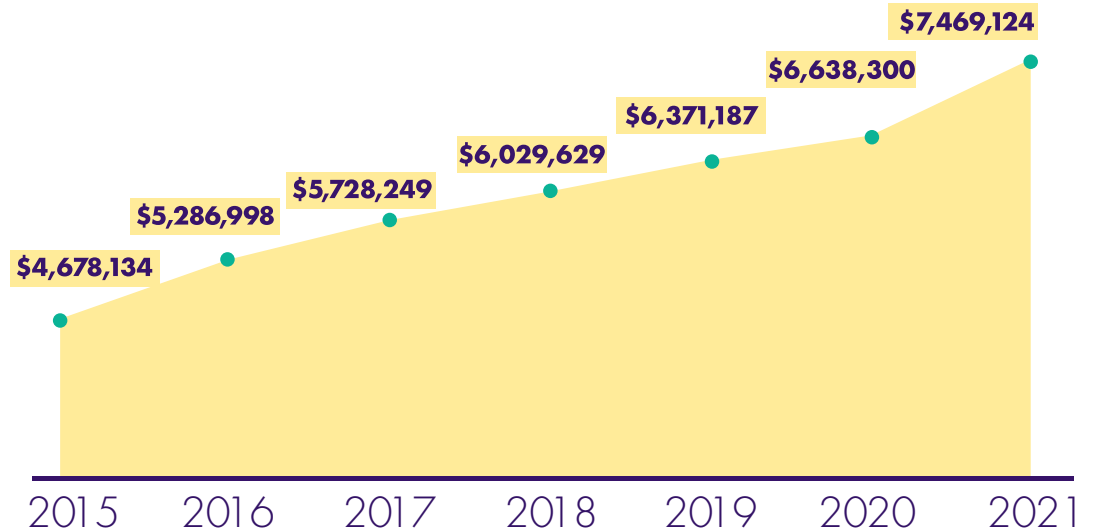
TRANSIT RIDES

Provides people throughout the Cherokee Nation Reservation a safe, cost-effective, efficient, eco-friendly way to travel between our communities reducing our carbon footprint. In FY2021, 99,463 transit rides were provided.



2019-2021 Jr. Miss Cherokee Desiree Matthews and Miss Cherokee Meekah Roy

MVT UNRESTRICTED FUNDS TO PUBLIC SCHOOLS



Each year, the Cherokee Nation allocates 38% of its tax revenue from the sale of tribal car tags to public schools in northeast Oklahoma. In 2021, \$7.5m was distributed to 107 public schools.

Odessa COMMUNITY

Cherokee Nation operates the largest tribally managed health care system in the United States, consisting of ten ambulatory health centers and one hospital providing a wide variety of physical, dental, optometry and mental health care to Native Americans. The tribe's health centers and hospital saw over 1.5m patient visits in FY2021.



HEALTH CENTERS	LOCATION	PATIENT VISITS
Amo	Salina	110,018
Cooweescoowee	Ochelata	77,790
Gadugi	Tahlequah	3,317
Redbird Smith	Sallisaw	148,492
Sam Hider	Jay	117,079
Three Rivers	Muskogee	221,977
Vinita	Vinita	137,528
Will Rogers	Nowata	76,996
Wilma P. Mankiller	Stilwell	134,324
W.W. Hastings Hospital	Tahlequah	448,134
Cherokee Nation Outpatient	Tahlequah	85,379
Behavioral Health	Claremore/Tahlequah	12,765
FY2021 TOTAL PAITENT VISITS		1,573,799

UNRESTRICTED COMMUNITY CONTRIBUTIONS	
226 Children/youth program	\$198,406
316 Community support/events	\$592,034
347 501©3	\$878,971
273 First responders	\$1,243,793
249 Public schools	\$6,384,210
FY2021 TOTAL UNRESTRICTED CONTRIBUTIONS	\$9,297,414

BEHAVIORAL HEALTH

This program aids in mental health, substance abuse and community-based programs promoting mental health. In FY2021, 12,765 patients were treated.

EMERGENCY MEDICAL SERVICES

Cherokee Nation Emergency Medical Services (CNEMS) is a state-licensed paramedic ambulance service. In FY2021, CNEMS responded to 6,247 calls.

DIABETES PROGRAM

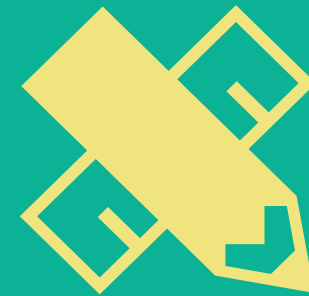
Cherokee Nation Diabetes Program offers education, medication, medical supplies and support to control and prevent diabetes. In FY2021, 10,907 patients were assisted.

CANCER PROGRAM

Cherokee Nation Cancer Programs offers early detection education and screenings as part of the comprehensive cancer control plan. In FY2021, 2,452 patients were screened.

DENTAL PROGRAM

Cherokee Nation Dental Program is located within our health centers and offers convenient, professional dental care. In FY2021, the dental program had 55,907 appointments.



CAPITAL PROJECTS

\$695k

TOWARD CHILD DEVELOPMENT CENTERS

\$22.9m

TOWARD CHEROKEE NATION HEALTH CENTERS

\$1.95m

TOWARD CHEROKEE HERITAGE CENTER ARCHIVES

ᄒᄇᄃ FAMILY

Cherokee families are well known for their strength and resilience. Through our family and individual services, we provide an array of support programs to our citizens, as well as programs designed specifically for children, youth and elders.



CHILD DEVELOPMENT CENTERS (CDC)

The Cherokee Nation provides quality child development and child care services. In FY2021, 151 children were enrolled in child development centers and 2,609 were provided daycare through subsidies.

HEAD START PROGRAM

Children six weeks to five years old from income eligible families can benefit from this social and educational program. In FY2021, 757 students were enrolled.

INDIAN CHILD WELFARE

ICW is a fully integrated support system for children and families to provide stability in difficult times. More than 1,800 children are cared for monthly in our foster care system. In FY2021, \$10.2m was invested into ICW.



Oklahoma State University College of Osteopathic Medicine at the Cherokee Nation is the nation's first tribally affiliated college of medicine located in Tahlequah, Oklahoma. In FY2021, the tribe invested \$5.12m toward the school.

CHILD SUPPORT SERVICES

Child Support Services collects court-ordered child support dollars that is distributed to custodial guardians. The program collected and distributed more than \$3.6m in child support for 2,470 active cases in FY2021.



FOOD

39,695 FAMILIES PROVIDED FOOD
146,790 MEALS DELIVERED TO ELDERS



CLOTHING

27,367 CHILDREN PROVIDED CLOTHING
1,048 CHILDREN PROVIDED WINTER COATS



UTILITIES

1,995 LIHEAP HOUSEHOLDS ASSISTED
1,160 ELDERS ASSISTED

БЛН FAMILY



SELF-SUFFICIENCY PROGRAMS

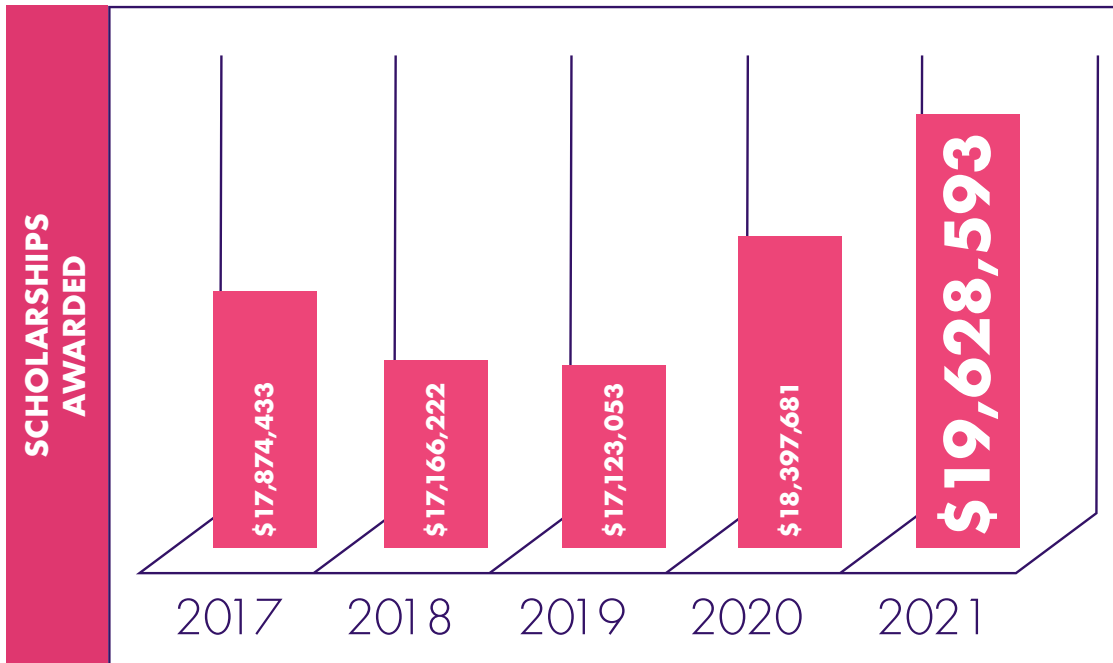
These programs assist participants to create financial security through educational classes and financial coaching. In FY2021, 54 families completed the financial counseling and obtained home mortgages.

VOCATIONAL TRAINING

Cherokee Nation offers in-house training programs as well as assistance to those who are enrolled in vocational training or associate degree programs. In FY2021, our vocational programs had 1,432 participants.

ADULT EDUCATION

Students study at their own pace and receive individualized and group instruction. In FY2021, 79 citizens that received their high school diploma



FAMILY ASSISTANCE

851

BABIES BORN AT
W.W. HASTINGS HOSPITAL

60,292

WIC RECIPIENTS PROVIDED
NUTRITIONAL FOOD

9,940

CHILDREN FED THROUGH THE
SUMMER NUTRITION PROGRAM

ᎠᎵᎾᎵᎠ CULTURE

The Cherokee Nation is committed to protecting our inherent sovereignty, preserving and promoting Cherokee culture, language and values and improving the quality of life for the next seven generations. The tribe spent \$8.9m in FY2021 on various programs such as cultural outreach, multiple language programs and Remember the Removal Bike Ride.

CHEROKEE IMMERSION SCHOOL

This Cherokee language preservation school has a curriculum that meets Oklahoma Department of Education standards while being taught exclusively in the Cherokee language. In FY2021, 83 students in grades pre-K through 8th grade attended the school.

ONLINE LANGUAGE CLASSES

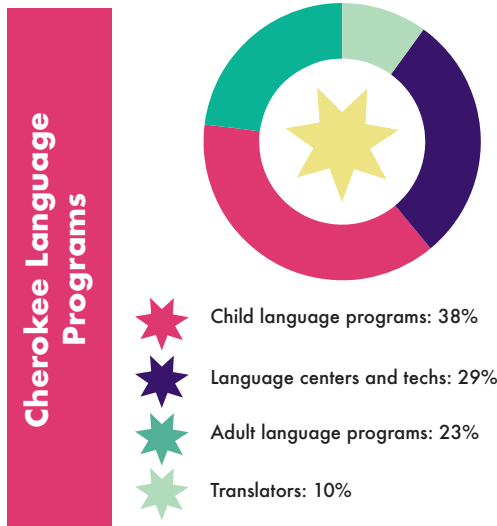
The Cherokee Nation offers free online Cherokee language classes. Classes are held within an online language portal to allow for easy navigation of resources and also contains newly introduced, self-paced classes. More than 1,300 people participated in FY2021. For more information, visit learn.cherokee.org

CHEROKEE LANGUAGE MASTER APPRENTICE PROGRAM (CLMAP)

This Cherokee language adult immersion program pairs novice learners with master-level fluent Cherokee speakers for a two-year period. CLMAP is dedicated to develop intergeneration language growth. In FY2021, the program had 28 participants.

REMEMBER THE REMOVAL

The Remember the Removal Bike Ride is an annual memorial ride in which citizens travel the 950-mile Northern Route of the Trail of Tears, retracing their ancestors' footsteps. This year's ride marked the 181st anniversary of the Trail of Tears. In FY2021, \$22k was spent on the bike ride.



CHEROKEE LANGUAGE PROGRAMS	
Adult language program	\$1,157,242
Child language program	\$2,563,795
Language centers & tech	\$1,740,049
Translators/speakers	\$1,188,071
TOTAL	\$6,649,157



Cherokee Nation broke ground in May 2021 at the site of the future Durbin Feeling Language Center, a historic project that will house all of the tribe's language programs under one roof for the first time. In FY2021, the tribe invested \$707k.

ᎠᎵᎯᎠᎵᎯᎠ CULTURE

CHEROKEE NATIONAL YOUTH CHOIR

The Cherokee National Youth Choir performs traditional songs in the Cherokee language. The choir consists of up to 40 Cherokee middle and high school students. The choir has won multiple awards, recorded many CD's and acts as Cherokee ambassadors performing for venues such as the Macy's Thanksgiving Day Parade and at the Smithsonian Museum. In FY2021, \$87k was spent to support the youth choir.

HEIRLOOM SEED BANK

Heirloom seed packages for Cherokee crops and native plants traditionally used by Cherokees for food and cultural purposes are given to tribal citizens annually upon their request at no cost to the citizen. In FY2021, there were 6,865 packages distributed to citizens.

CHEROKEE ARTS CENTER AND SPIDER GALLERY

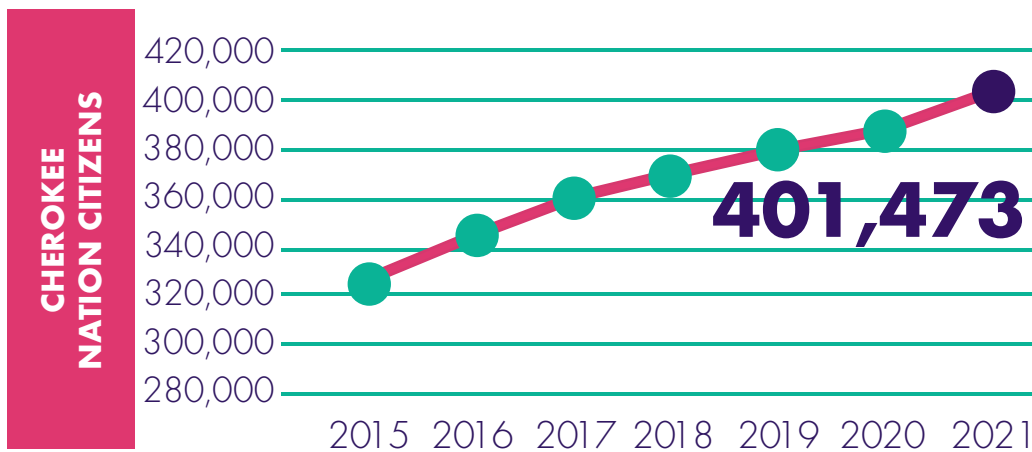
The Spider Gallery carries artwork made by Cherokee artists. Their activities generated a gross income totaling \$93,509 through commissions with \$71,907 paid to the artists. In FY2021, 242 people attended 69 classes taught by Cherokee artists.

TRIBAL HISTORIC PRESERVATION

This program ensures that Cherokee cultural resources are protected and preserved under the Federal National Historic Preservation Act of 1966. In FY2021, \$206K was invested to ensure our land is preserved and protected.

CHEROKEE NATION HOLIDAY

The Cherokee National Holiday commemorates the signing of the 1839 Cherokee Nation Constitution. Cherokee National Holiday was a hybrid event with more than 380,000 virtual participants and more than 600 participants to the drive-in movie nights.



PRESERVING OUR CULTURE

652

TURO-CERTIFIED BUSINESSES

127,516

HUNTING & FISHING LICENSES
DISTRIBUTED TO CITIZENS

992

ENVIRONMENTAL REVIEWS

Component Units Directory

Component units are legally separate organizations for which the board of directors of the agency are financially accountable. For more information on these organizations, visit the links provided in the directory.

Cherokee Nation Businesses

777 W. Cherokee St., Catoosa, OK 74015

918-384-7474 www.cherokeemnationbusinesses.com

Cherokee Nation Businesses is the holding company of a diversified portfolio of businesses owned by the Cherokee Nation. Industries include environmental consulting, gaming, health care, hospitality, manufacturing and distribution, real estate and technology.

Housing Authority of the Cherokee Nation

1500 Hensley Dr., Tablequah, OK 74464

918-456-5482 www.hacn.org

The Housing Authority of the Cherokee Nation provides Cherokee citizens with housing assistance. Services include home construction, low-income rental, rental assistance and home insurance.

Cherokee Health Partners

1400 E. Downing St., Tablequah, OK 74464

918-453-2140

Cherokee Health Partners is a partnership with Northeastern Health System that provides state-of-the-art medical imaging services.

Cherokee Nation Comprehensive Care Agency

1387 W. 4th St., Tablequah, OK 74464

918-453-5554 <https://eldercare.cherokee.org>

The Cherokee Nation Comprehensive Care Agency is a community PACE program that enhances the quality of life and autonomy for elders, while enabling them to live in their home and communities.

Component units are diversified businesses wholly owned by the tribal government. 63% of the components' net income is reinvested in the businesses. 37% of the components' net income is paid to the Cherokee Nation government in the form of a dividend to be used for tribal services.

Cherokee Nation Home Health Services

1630 N. Cedar, Tablequah, OK 74464

888-281-6910 www.cnhhs.org

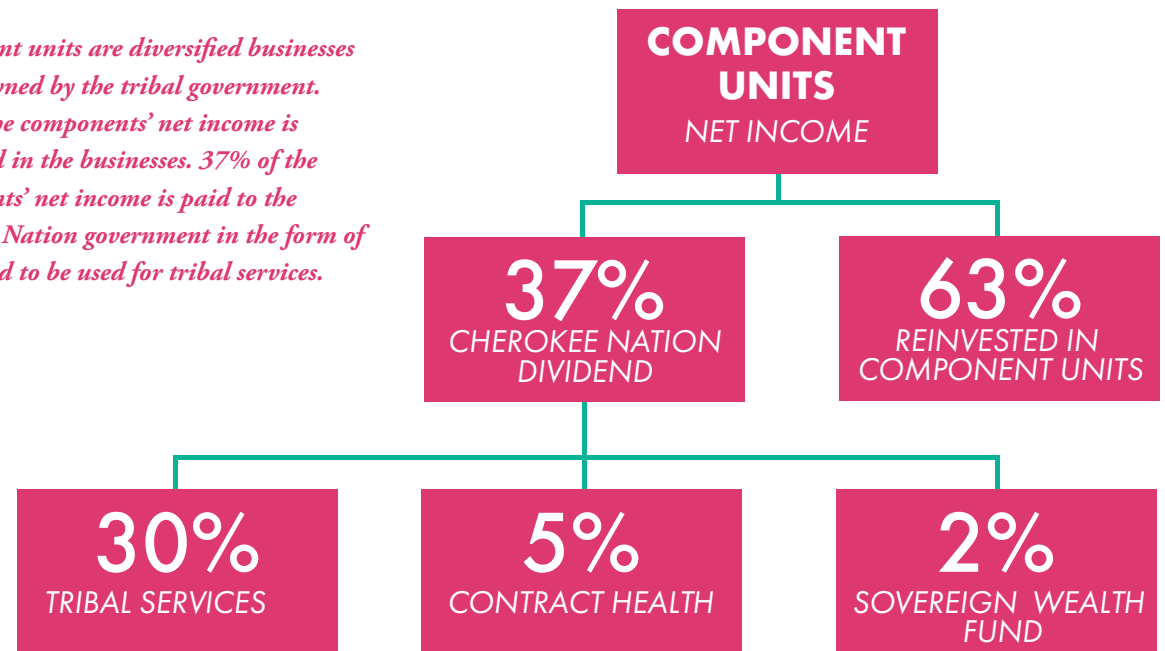
Cherokee Nation Home Health Services is a tribally incorporated not-for-profit home health care agency that is Medicare and Medicaid certified to provide state-licensed home health care. Services provided are home health, outreach and hospice.

Cherokee Nation Foundation

115 E. Delaware, Tablequah, OK 74464

918-207-0950 www.cherokeemnationfoundation.org

The Cherokee Nation Foundation is a 501(c)3 charitable organization that provides higher education assistance to Cherokee students and strives to revitalize the Cherokee language.



CHEROKEE NATION DIRECTORY

Main: 918-453-5000 • 800-256-0671

Executive Branch

918-453-5618

Legislative Branch

918-207-3895

Judicial Branch

918-207-3990

Arts Center/Spider Gallery

918-453-5000 x.5992

Career Services

918-453-5555

Cherokee FIRST Information

918-207-3936

Election Commission

918-458-5899 or 800-353-2895

Commerce

918-453-5536

Communications

918-453-5541

Community Services

918-207-3879

Education Services

918-453-5341

Financial Resources

918-453-5402

Health Services

918-453-5657

Human Services

918-453-5422

Human Resources

918-453-5292

Fish & Wildlife

918-453-5333

Indian Child Welfare

918-458-6900

Marshal Service

918-207-3800

ONE FIRE Victim Services

918-772-4260 or 866-458-5399

Real Estate Services

918-453-5350

Sequoyah High School

918-453-5400 or 888-467-4746

Tax Commission

918-453-5100

Transit

918-453-5731

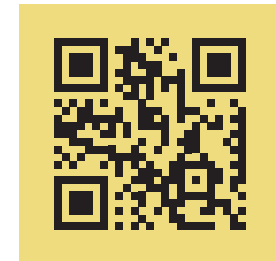
Tribal Registration

918-458-6980

Veterans Center

918-772-4166











To view Cherokee Nation's
FY2021 Annual Comprehensive
Financial Report, visit www.cherokee.org





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CHEROKEE NATION®

P.O. Box 948 • Tahlequah, OK 74465-0948
918-453-5000

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|  Cherokee.org |  @CherokeeNation |
|  Qsiyo.tv |  @thecherokeeanation |
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